



CITY OF DETROIT, MICHIGAN

2011-12

Cooperation, Collaboration and Consolidation Plan

Category 2 of the State of Michigan
Economic Vitality Incentive Program (EVIP)

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The City of Detroit has a long history of cooperating with various entities, collaborating with neighboring communities and consolidating city departments.

This report will highlight 1) a few cooperated, collaborated and consolidated efforts, along with their respective financial savings, where available and 2) several collaborative/consolidation ideas that the City has been working on or is receptive to, which could further enhance efficiencies with taxpayer dollars.

Some collaborative efforts are more likely to enhance services to the community than simply provide financial savings.

This document has been made readily available to the public for the expressed purpose of complying with Michigan Public Act 63 of 2011, section 951 (3)(b).

Current Cooperated/Collaborated/Consolidated Services:

Detroit Public Schools:

Detroit Public Schools Emergency Manager Roy Roberts and Mayor Dave Bing have announced an unprecedented multi-agency school safety partnership between the DPS Police Department, Detroit Police Department, Michigan State Police and citizen patrol groups to keep students safer in and around schools.

The partnership includes broad and in-depth strategies, including enhanced security and improved cameras, alarms and visitor monitoring technology on school campuses; newly-defined safe routes to three schools deemed hot spots, which will include heightened multi-agency patrols; crime data analysis and registered sex offender locations shared among agencies; crime prevention strategies developed among departments based on data analysis; youth character development training for officers; social media analysis to identify burgeoning problems; and expanded citizen patrols through a Call to Action for more volunteers to patrol in and around schools.

Cost Savings: Undetermined

State of Michigan:

The Finance Department/Purchasing Division inserts language in all Request for Qualifications and Proposals advising potential vendors that the City of Detroit will be comparing their prices to the cooperative agreements. The lowest acceptable bidder will be allowed to match or lower the cooperative's price. If the lowest bidder does so, they will be awarded the contract. The City of Detroit has utilized MiDeal Cooperative (State of Michigan) for Natural Gas and Rock Salt. Also a fuel vendor matched the cooperative lower price.

Cost Savings: \$1.8M

General Services Department:

This City of Detroit department was created July 1, 2003, to streamline city services that were common to different city departments. The consolidation involved taking core and non-core processes occurring throughout Detroit city government and delivering them through a common service provider thus promoting cost efficiencies in line with best practices in other U.S. cities.

Cost Savings: \$14M

Detroit Regional Convention Facility Authority:

On Sept. 15, 2009, operational control of Cobo Center was transferred to the DRCFA, under a collaborative agreement by the Michigan State Legislature, the City of Detroit, and Wayne, Oakland and Macomb counties. The Michigan Legislature passed Public Act No. 63 of 2009 creating the Detroit Regional Convention Facility Authority and granting it power to assume operational control of Cobo Center for the purposes of improving and expanding the facility.

The first steps in achieving the ultimate goal of expansion were: to develop an organizational structure to govern the facility; to build an interim professional executive management team to manage the transition of facility's operations, finances, procurement and construction goals; to evaluate and assume all of the facility's existing contractual liabilities; and to hire employees to ensure a seamless transfer of the facility's operations on Sept. 15, 2009. DRCFA accomplished all of these goals within four weeks in order to meet the state-mandated transfer date.

Cost Savings: \$11M

Michigan Human Society:

The Michigan Humane Society (MHS) and Detroit Animal Control (DAC) have entered into a new partnership, whereby healthy dogs and cats are being transferred from DAC into MHS' adoption program.

While MHS and DAC have worked closely together on several fronts for many years, this new formalized partnership will enable MHS to focus on finding homes for the adoptable animals while DAC reinforces its critical community animal control and public safety services, including the capturing of stray animals within the city of Detroit. Both MHS and DAC will continue to accept owner-surrendered animals at their respective facilities and will continue to work together in response to cruelty investigations and dog fighting activities within the city.

Cost Savings: Undetermined

Wayne County:

Under the authority of the State of Michigan, the Wayne County Treasurer participates in the Delinquent Tax Revolving Fund Program which is an alternate method of collecting delinquent property taxes. All communities and school districts participate under the Delinquent Tax Revolving Fund program. Under the Michigan Public Act 246 of 2003, the City of Detroit began participating with tax year 2003.

Cost Savings: Undetermined

Proposed Cooperation, Collaboration or Consolidations:

- **Public Lighting Department (PLD):**
Transferring PLD responsibilities to a private entity
Potential Savings: \$10M
- **Detroit Department of Transportation (DDOT):**
Outsourcing maintenance management
Potential Savings: \$10M
- **Detroit Fire Department:**
Providing Fire services to neighboring communities, including Highland Park, Hamtramck and Harper Woods by potentially merging operations, facilities and/or equipment
Potential Savings: Undetermined
- **Detroit Airport Department:**
Merging operation into the Wayne County Aerotropolis program
Potential Savings: \$760,000
- **Finance/Income Tax Division:**
Collection of City of Detroit Income Taxes by the State of Michigan thus allowing City of Detroit staff to concentrate their efforts on discovering delinquent filers and non-filers
Potential Savings: Undetermined